

Supply Ontario Vendor of Record Program

**Vendor of Record Program
Three Year Outlook
September 2025 to September 2028**

September 2025

Vendor of Record Program: Three Year Outlook

Note:

1. This schedule is an advance notice to the marketplace in the form of a list of significant procurements for projects, goods and services that **Supply Ontario** has identified for the period covered. Supply Ontario does not guarantee, however, by providing this schedule, to purchase all or any of the goods or services listed.
2. For items on the schedule, Supply Ontario may not have conducted its market research or prepared a significant procurement plan, including how it will approach the market. This research and subsequent plan will determine when to go to market and the appropriate procurement methodology.
3. This schedule is not intended as an invitation to submit tenders or proposals and there are no procurement documents available.
4. Dates are estimates only and are subject to change by Supply Ontario.
5. Please be aware that the tendering process may be proceeded by stakeholder engagement, typically 60 days prior to tendering.
6. Suppliers interested in how the government procures goods and services can visit the [Become a vendor](#) page on www.supplyontario.ca for more information.
7. To view all active Vendor of Record Arrangements (VORs), please refer to **Supply Ontario's** [online VOR listing](#).

Document glossary

NEW – A net new Vendor of Record/Volume License arrangement under the SO Enterprise-wide VOR Program.

REFRESH – Provides an opportunity for new vendors to qualify, and for existing vendors to provide services they did not qualify for originally, under an existing VOR arrangement through an open competitive process. Refreshes also allow updates to the products/services available through the VOR to reflect changes in the marketplace.

REPLACEMENT – A net new Vendor of Record/Volume License arrangement that replaces an existing/active VOR/VLA arrangement prior to its expiration.

Vendor of Record Program: Three Year Outlook – 2025 Q3 (Sep)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Human Resource Services	OPS & Non-OPS	Tender 20935	Sep-25	Nov-25
NEW!	Signage Services	OPS & Non-OPS	Tender 21127	Sep-25	Nov-25
REPLACEMENT	Fleet Management Services	OPS & Non-OPS	OSS_00589311	Sept-25	Nov-25
REPLACEMENT	Employee and Family Assistance Program Services including Inclusive Counselling Services	OPS & Non-OPS	Tender 20514	Sep-25	Aug-26

Tendering documents may include Requests for Information (RFI).

**Indicates current VOR arrangement number. Number will be changed upon creation of replacement RFB.

Vendor of Record Program: Three Year Outlook – 2025 Q3 (Sep) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REFRESH!	Courier Services	OPS & Non-OPS	Tender TBC	Sep-25	Dec-25
NEW!	Cyber Safety Education	Non-OPS	NEW	Sep-25	Jan-26
REPLACEMENT	Performance Marketing Services	OPS & Non-OPS	Tender 20487	Sep-25	Jan-26
REPLACEMENT	Internal Audit Services	OPS & Non-OPS	Tender 20957	Sep-25	Mar-26

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Vendor of Record Program: Three Year Outlook – 2025 Q4 (Oct-Dec)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Archaeological Services	OPS & Non-OPS	Tender TBC	Oct-25	Dec-25
NEW!	Multiple and Other Language Services	OPS & Non-OPS	Tender TBC	Oct-25	Dec-25
REFRESH!	Employee Relocation Services	OPS & Non-OPS	Tender TBC	Oct-25	Dec-25
NEW!	Learning Management System (LMS)	OPS & Non-OPS	NEW	Oct-25	Feb-26

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Vendor of Record Program: Three Year Outlook – 2025 Q4 (Oct-Dec) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REFRESH!	2024 Direct-to-Production Services	OPS & Non-OPS	Tender 19510	Oct-25	Feb-26
REPLACEMENT	Enterprise Project & Portfolio Management VOR (EPPM)	OPS & Non-OPS	OSS_00341966	Oct-25	May-26
REFRESH!	Workplace Investigation, Mediation, Restoration and Training Services (WIMRTS)	OPS & Non-OPS	Tender 15745	Nov-25	Jan-26
REFRESH!	Artificial Intelligence Solutions (Scribe)	OPS & Non-OPS	Tender 20123	Nov-25	Mar-26

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Vendor of Record Program: Three Year Outlook – 2026 Q1 (Jan-Mar)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Graphic Design & Creative Services	OPS & Non-OPS	Tender 18066	Jan-26	Mar-26
REFRESH!	Recruitment Services (TAJC)	OPS & Non-OPS	Tender TBC	Jan-26	Mar-26
NEW!	User Experience Platform Solutions	OPS & Non-OPS	NEW	Jan-26	Apr-26
NEW!	Common Process Automation Solutions	OPS & Non-OPS	NEW	Jan-26	Apr-26

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Vendor of Record Program: Three Year Outlook – 2026 Q1 (Jan-Mar) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Customer Experience Platform Solutions	OPS & Non- OPS	NEW	Jan-26	Apr-26
NEW!	Continuity of Operations Planning (COOP) Solution	OPS & Non-OPS	NEW	Jan-26	Jun-26
REPLACEMENT	Physical Security Threat Risk Assessments, Physical Security Plans, and Physical Security Training	OPS & Non-OPS	Tender 16473	Jan-26	Aug-26

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Vendor of Record Program: Three Year Outlook – 2026 Q1 (Jan-Mar) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Renovation Services	OPS & Non-OPS	NEW	Feb-26	Jun-26
NEW!	Modular Unit Services	OPS & Non-OPS	NEW	Feb-26	Jun-26
NEW!	Legal Services VOR	Non-OPS	NEW	Feb-26	Jun-26

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Vendor of Record Program: Three Year Outlook – 2026 Q1 (Jan-Mar) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Adaptive Security Solutions	OPS & Non-OPS	NEW	Feb-26	Sep-26
NEW!	Contingent Labour	OPS & Non-OPS	NEW	Mar-26	Apr-27
REFRESH!	Emergency Management Preparedness Services	OPS & Non-OPS	Tender TBC	Mar-26	Apr-26

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Vendor of Record Program: Three Year Outlook – 2026 Q1 (Jan-Mar) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Corporate Card Services	OPS & Non-OPS	Tender TBC	Mar-26	Apr-26
NEW!	French Language Services	OPS & Non-OPS	Tender TBC	Mar-26	Apr-26
REFRESH!	Supply and Delivery of Snowmobiles and ATVs	OPS & Non-OPS	Tender TBC	Mar-26	Jul-26
REFRESH!	Supply and Delivery of Snowmobiles and ATVs	OPS & Non-OPS	Tender TBC	Mar-26	Jul-26

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Vendor of Record Program: Three Year Outlook – 2026 Q2 (Apr-Jun)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Supply & Delivery of Safety Vests	OPS & Non-OPS	NEW	Apr-26	Aug-26
REPLACEMENT	IT Security Products & Services	OPS & Non-OPS	NEW	Apr-26	Oct-26
REPLACEMENT	Labour Augmentation Services	OPS & Non-OPS	Tender TBC	Apr-26	Mar-27
REFRESH!	Special Assessment of Disability Management Services	OPS & Non-OPS	Tender 19491	May-26	Sep-26

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Vendor of Record Program: Three Year Outlook – 2026 Q2 (Apr-Jun) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REFRESH!	Insurance Broker Services	Non-OPS	Tender 20601	May-26	May-26
NEW!	Connected Data Platform Solutions	OPS & Non-OPS	NEW	May-26	Sep-26
REPLACEMENT	Supply and Delivery Dairy Products	OPS & Non-OPS	Tender 16806	May-26	Sep-26

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Vendor of Record Program: Three Year Outlook – 2026 Q2 (Apr-Jun) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
NEW!	Supply & Delivery of First Aid Kits	OPS & Non-OPS	NEW	May-26	Oct-26
REPLACEMENT	Supply and Delivery Bulk Fuels	OPS & Non-OPS	Tender 15734	May-26	Nov-26
REFRESH!	Learning, Training, Research and Evaluation Services	OPS & Non-OPS	Tender TBC	Jun-26	Sep-26

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Vendor of Record Program: Three Year Outlook – 2026 Q2 (Apr-Jun) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Citrix Reseller	OPS & Non-OPS	NEW	Jun-26	Dec-26
REPLACEMENT	Microsoft Reseller	OPS & Non-OPS	NEW	Jun-26	Sep-26
NEW!	Helicopters and Aircrafts	OPS & Non-OPS	NEW	Jun-26	Oct-26

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Vendor of Record Program: Three Year Outlook – 2026 Q3 (Jul-Sep)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REFRESH!	Medical Professional Services	OPS & Non-OPS	Tender TBC	Jul-26	Sep-26
REPLACEMENT	I&IT Solutions Consulting Services	OPS & Non-OPS	NEW	Sep-26	Jan-27

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Vendor of Record Program: Three Year Outlook – 2026 Q4 (Oct-Dec)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Adobe Reseller	OPS & Non-OPS	NEW	Oct-26	Apr-27
REPLACEMENT	Security Contract Screening	OPS & Non-OPS	NEW	Oct-26	Apr-27
NEW!	Standardized Backend Solution	OPS & Non-OPS	NEW	Oct-25	Jun-27

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Vendor of Record Program: Three Year Outlook – 2026 Q4 (Oct-Dec) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Management Consulting Services	OPS & Non-OPS	NEW	Nov-26	Jun-27
REPLACEMENT	Laboratory Supplies, Consumables and Chemicals	OPS & Non-OPS	Tender 15894	Nov-26	Apr-27

Tendering documents may include Requests for Information (RFI).

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Vendor of Record Program: Three Year Outlook – 2027 Q1 (Jan-Mar)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Workplace Investigation, Mediation, Restoration and Training Services (WIMRTS)	OPS & Non-OPS	NEW	Feb-27	Jul-27
REPLACEMENT	Laboratory Gases	OPS & Non-OPS	Tender 15897	Mar-27	Aug-27
REPLACEMENT	Consolidated Groceries	OPS & Non-OPS	Tender 17891	Mar-27	Aug-27

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Vendor of Record Program: Three Year Outlook – 2027 Q2 (Apr-Jun)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Vehicle Equipment Disposal and Remarketing Services	OPS & Non-OPS	Tender 18024	Apr-27	Aug-27
REPLACEMENT	Bread and Buns	OPS & Non-OPS	Tender 18072	Apr-27	Sep-27
REPLACEMENT	Courier Services	OPS & Non-OPS	NEW	Apr-27	Nov-27

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Vendor of Record Program: Three Year Outlook – 2027 Q3 (Jul-Sept)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Media Planning and Buying Services	OPS & Non-OPS	Tender 18833	Jul-27	Apr-28
REPLACEMENT	Digital and Social Media Planning and Buying Services	OPS & Non-OPS	Tender 18875	Jul-27	Apr-28
REPLACEMENT	Equipment and Technical Services for Event Staging	OPS & Non-OPS	Tender 19440	Sep-27	Jun-28

Tendering documents may include Requests for Information (RFI).

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Vendor of Record Program: Three Year Outlook – 2027 Q4 (Oct-Dec)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Bulk Propane	OPS & Non-OPS	Tender 15492	Nov-27	Apr-28

Tendering documents may include Requests for Information (RFI).

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Vendor of Record Program: Three Year Outlook – 2028 Q1 (Jan-Mar)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Vape Detectors and Safety Provisions	OPS & Non-OPS	Tender 19788	Jan-28	Sept-28
REPLACEMENT	Branded Digital Content Services	OPS & Non-OPS	Tender 19643	Jan-28	Sept-28
REPLACEMENT	Commissioned Research Services	OPS & Non-OPS	Tender 19516	Jan-28	Sept-28

Tendering documents may include Requests for Information (RFI).

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Vendor of Record Program: Three Year Outlook – 2028 Q1 (Jan-Mar) CONT...

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	AOR (Agency of Record) Regulatory, Statutory, Tender Notices and Recruitment Advertising Services	OPS & Non-OPS	Tender 19620	Jan-28	Sept-28
REPLACEMENT	Direct-to-Production Services	OPS & Non-OPS	Tender 19510	Jan-28	Sept-28

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Vendor of Record Program: Three Year Outlook – 2028 Q2 (Apr-Jun)

Type	Category - Description	Client Users	Vendor of Record Number**	Estimated Electronic Tendering	Estimated Contract Start Date
REPLACEMENT	Special Assessment of Disability Management Services	OPS & Non-OPS	Tender TBC	May-28	Sep-28
REPLACEMENT	Learning, Training, Research and Evaluation Services	OPS & Non-OPS	Tender TBC	Jun-28	Sep-28

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